











Mr. Philipp Navratil Chief Executive Officer Nestlé Suisse S.A. Avenue Nestlé 55 1800 Vevey Switzerland

Wednesday 3rd December 2025

Dear Mr. Navratil,

We are writing to you to express dismay with regards to Nestlé's recent withdrawal from the Dairy Methane Action Alliance (DMAA), which sends a concerning signal in terms of your commitment to climate action. According to the scientists, rapidly cutting methane emissions is the most important climate action we can take in the short-term to slow global heating - it is our climate emergency brake. As one of the biggest food companies, Nestlé has a responsibility to show climate leadership, set ambitious climate and methane targets and robust reporting and investment in credible climate solutions.

While we welcomed your commitment to join DMAA at Climate Conference in Dubai (COP28), we were clear that this did not go far enough, as DMAA only sets basic requirements for participating companies: to disclose methane emissions and publish an action plan outlining how they intend to reduce them. We have been encouraging Nestlé to show leadership and adopt a 30% methane reduction target by 2030, aligned with the science.

Given that Nestlé already reported a <u>20.56%</u> reduction in methane emissions in your 2024 Nonfinancial statement, the decision to withdraw from an initiative explicitly designed to showcase and verify such progress raises important questions. It seems that instead of stepping forward and setting binding methane target, the company is stepping backwards.

This development is particularly troubling given that <u>37%</u> of Nestle's total greenhouse gas emissions come from dairy and livestock - the largest single contributor to the company's climate footprint. Methane remains one of the most significant short-lived climate pollutants, responsible for roughly a <u>quarter</u> of global warming to date. Cutting methane emissions is widely recognised as one of the fastest and <u>most cost-effective ways</u> to slow warming within the next decade. Dairy and livestock production depend on stable weather and predictable growing

conditions, so moving away from your methane mitigation is synonymous to cutting the branch on which you are sitting, undermining your own resilience and long-term viability.

As Nestlé itself says, "<u>taking action on climate change can't wait - and neither can we.</u>" Yet the decision to withdraw from the DMAA appears inconsistent with these words. If Nestlé truly believes that climate action cannot wait, it must do the following:

- Set methane reduction target of at least 30% by 2030
- Commit to transparent reporting of its methane emissions and any reductions achieved, including better explaining how these reductions were achieved.
- Disclose and scale up investments in climate solutions, prioritising emissions reductions, rather than carbon insetting.
- Ensure that transition to healthier more-plant based products is firmly embedded in your climate and net zero transition plans.

We would welcome the opportunity to meet with you to discuss this decision and to better understand how Nestlé intends to maintain transparency and leadership on methane mitigation under your leadership.

Kind regards,

Nusa Urbancic - Chief Executive Officer, Changing Markets Foundation
Patrizia Heidegger - Deputy Secretary General, European Environmental Bureau
Nieves Noval - Lead of Sustainable Food Systems, Client Earth
Mary Rice, Executive Director, Environmental Investigation Agency
Gemma Hoskins - Senior Director, Mighty Earth
Leila Yow - Climate Program Associate, Institute for Agriculture and Trade Policy